

UC SAN DIEGO FORUM ON U.S.-CHINA RELATIONS

Jan. 30-31, 2024 | Washington, D.C.



Organized by the 21st Century China Center at the UC San Diego School of Global Policy and Strategy in collaboration with the Council on Foreign Relations.







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FORMER U.S. TRADE REPRESENTATIVE

Ambassador Charlene Barshefsky is chair of Parkside Global Advisors in Washington, D.C., and previously served as Senior International Partner at WilmerHale in Washington, where she chaired the firm's International Trade, Investment and Market Access Group. She advises multinational companies on their global market access, investment and negotiation strategies. Prior to this, she was the United States Trade Representative (1997-2001) and acting and deputy USTR (1993-1996). As a member of President Bill Clinton's cabinet, she was responsible for the formulation of U.S. trade policy and the negotiation of hundreds of complex trade, market access and investment agreements across the globe, including China's historic WTO agreement, and global agreements in financial

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FORMER NATIONAL SECURITY ADVISOR

Stephen Hadley is a principal of Rice, Hadley, Gates & Manuel LLC, an international strategic consulting firm founded with Condoleezza Rice, Robert Gates and Anja Manuel. He is also the former board chair of the United States Institute of Peace and an executive vice chair of the Board of Directors of the Atlantic Council. Hadley served for four years as the assistant to the President for National Security Affairs (2005-2009) and was the assistant to the President and Deputy National Security Advisor, serving under then National Security Advisor Condoleezza Rice (2001-2005). He had previously served on the National Security Council staff and in the Defense Department including as assistant secretary of Defense for International Security Policy (1989-1993). During his professional career, Hadley has served on a number of corporate and advisory boards, including the National Security Advisory

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Susan Shirk

DIRECTOR EMERITUS 21ST CENTURY CHINA CENTER, UC SAN DIEGO SCHOOL OF GLOBAL POLICY AND STRATEGY

Susan Shirk is director emeritus of the 21st Century China Center and research professor at the UC San Diego School of Global Policy and Strategy. Shirk's new book, "Overreach: How China Derailed Its Peaceful Rise," won the 2023 Lionel Gelber Prize and the Silver Medal in the 2023 Arthur Ross Book Award from the Council on Foreign Relations. She is the author of numerous other acclaimed books, including "China: Fragile Superpower," "The Political Logic of Economic Reform in China", "Competitive Comrades", and "Changing Media, Changing China". Her articles have appeared in leading academic publications in political science, international relations, and China studies. She



previously served as deputy assistant secretary of state (1997-2000), responsible for U.S. policy toward China, Taiwan, Hong Kong and Mongolia. She is director emeritus of the UC Institute on Global Conflict and Cooperation and founded the Northeast Asia Cooperation Dialogue, an unofficial forum for the discussion of security issues.

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We are grateful for your participation in the China Forum. And thank you to our faculty and researchers, leadership at UC San Diego and the School of Global Policy and Strategy, our generous donors, Asia Society Center on U.S.-China Relations, and the Carnegie Corporation of New York for their partnership and ongoing support of the 21st Century China Center.

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