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Organized by the 21st Century China Center at the UC San Diego School of Global Policy and Strategy



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Charlene Barshefsky

CHAIR, PARKSIDE GLOBAL ADVISORS

Ambassador Charlene Barshefsky is Chair of Parkside Global Advisors in Washington, D.C., and previously served as Senior International Partner at WilmerHale in Washington, where she chaired the firm's International Trade, Investment and Market Access Group. She advises multinational companies on their global market access, investment and negotiation strategies. Prior to this, Ambassador Barshefsky was the United States Trade Representative (1997-2001) and Acting and Deputy USTR (1993-1996). As a member of President Bill Clinton's Cabinet, she was responsible for the formulation of U.S. trade policy and the negotiation of hundreds of complex trade, market access and investment agreements across the globe, including China's historic WTO agreement, and global agreements in financial services, telecommunications, high-tech products and cyberspace. She has been a scholar at the Woodrow Wilson International Conter for Scholars and a recipient of purports

been a scholar at the Woodrow Wilson International Center for Scholars and a recipient of numerous academic, industry and professional honors.

Stephen Hadley

PRINCIPAL, RICE, HADLEY, GATES & MANUEL LLC

Stephen Hadley is a principal of Rice, Hadley, Gates & Manuel LLC, an international strategic consulting firm founded with Condoleezza Rice, Robert Gates and Anja Manuel. He is also the former Board Chair of the United States Institute of Peace and an Executive Vice Chair of the Board of Directors of the Atlantic Council. Hadley served for four years as the Assistant to the President for National Security Affairs (2005-2009) and was the Assistant to the President and Deputy National Security Advisor, serving under then National Security Advisor Condoleezza Rice (2001-2005). He had previously served on the National Security Council staff and in the Defense Department including as Assistant Secretary of Defense for International Security Policy (1989-1993). During his professional career, Hadley has served on a number of corporate and advisory boards, including: the

National Security Advisory Panel to the Director of Central Intelligence, the Department of Defense Policy Board and the State Department's Foreign Affairs policy Board. He is a member of the Aspen Strategy Group.

Susan Shirk

FOUNDING CHAIR, 21ST CENTURY CHINA CENTER AND RESEARCH

PROFESSOR, UC SAN DIEGO SCHOOL OF GLOBAL POLICY AND STRATEGY Susan Shirk is founding chair of the 21st Century China Center and research professor at the UC San Diego School of Global Policy and Strategy. Shirk's book, "China: Fragile Superpower" helped frame the policy debate on China in the U.S. and other countries. Other books include "The Political Logic of Economic Reform in China", "Competitive Comrades", and "Changing Media, Changing China". Her articles have appeared in leading academic publications in political science, international relations, and China studies. She previously served as deputy assistant secretary of state (1997-2000), responsible for U.S. policy toward China, Taiwan, Hong Kong and Mongolia. She is director

emeritus of the UC Institute on Global Conflict and Cooperation and founded the Northeast Asia Cooperation Dialogue, an unofficial forum for discussion of security issues. Her latest book, "Overreach: How China Derailed its Peaceful Rise", received the 2023 Lionel Gelber Prize.









PARTICIPANTS

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